Supplemental Information

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Analysis of Recreation Revenues, Costs and Impact to the General Fund

Recreation Department Analysis	05/06	06/07	06/07	07/08
	Actuals	CurBudg	YE Project	Requested
Rec Admin Revenues	14,628	92,000	70,908	78,783
Rec Admin Expenditures	311,517	497,595	503,835	759,473
Net Impact of Rec Admin	(296,889)	(405,595)	(432,927)	(680,690)
CCC Revenues	737,490	719,210	608,462	476,760
CCC Expenditures	1,155,012	1,144,890	1,076,055	810,570
Net Impact of CCC	(417,522)	(425,680)	(467,593)	(333,810)
Aquatics Revenues	1,005,986	1,289,500	924,061	1,017,000
Aquatics Expenditures	1,356,989	1,508,120	1,374,537	1,366,126
Net Impact of Aquatics	(351,003)	(218,620)	(450,476)	(349,126)
CRC Revenues	-	1,165,759	1,281,936	2,289,191
CRC Expenditures	72,713	1,740,725	1,655,125	2,377,307
Net Impact of CRC	(72,713)	(574,966)	(373,189)	(88,116)
OSC Revenues				32,850
OSC Expenditures				67,693
Net Impact of OSC				(34,843)
Transfers In	72,713	188,900	188,900	108,509
Recreation Department Rev	1,830,816	3,455,369	3,074,267	4,003,093
Recreation Department Exp	2,896,229	4,891,330	4,609,551	5,381,169
Recreation Net Impact	(1,065,414)	(1,435,961)	(1,535,284)	(1,378,076)
Cost Recovery				
Administration & City Programs	5%	18%	14%	10%
Community & Cultural Center	64%	63%	57%	59%
Aquatics Center	74%	86%	67%	74%
Centennial Recreation Center	0%	67%	77%	96%
Outdoor Sports Center	N/A	N/A	N/A	49%
Recreation Department	63%	71%	67%	74%

Current and Future Grants

The following is a list of grant revenues that the City projects to receive by the current fiscal year end and those expected to be received during the 2007/08 budget year.

	2006/07	2007/08	
Description	Projected	Proposed	Fund
OTS Sobriety Checkpoint Grant	\$ 2,762	\$ 2,000	010 General Fund
RATTF Grant	64,927	66,552	010 General Fund
Cops Universal Hiring Grant	29,519	52,097	010 General Fund
Bullet Proof Vests Grant	1,552	-	010 General Fund
Proposition 42 Traffic Congestion Relief	105,736	-	202 Streets
Coyote Creek Trail	73,000		202 Streets
STP Grant	399,000	-	202 Streets
Wildlife Trail Grant	368,939		202 Streets
Depot Street Reconstruction	2,367,583	-	202 Streets
TDA Article 3 Trail Study	26,627	-	202 Streets
Liveable Communities	144,000	-	202 Streets
STP Grant	-	2,650,000	308 Streets CIP
SCVWD Grant	-	80,000	308 Streets CIP
TDA Article 3 Trail Study	-	14,046	308 Streets CIP
Liveable Communities		1,556,000	308 Streets CIP
VTA Bicycle Expenditure Plan	-	543,000	308 Streets CIP
Proposition 1B Grant	-	295,000	308 Streets CIP
Supplemental Law Enforcement	100,000	100,000	205 Supplemental Law
CDBG-HCD Allocation	436,707	358,162	215 CDBG
SCVWD Storm Water Quality Grant	16,000	16,000	232 Environmental Programs
Recycling Grant	9,773	9,775	232 Environmental Programs
Solid Waste Management AB 939	56,000	57,000	232 Environmental Programs
TDA Article 3 Trail Study	10,000	_	302 Park Maintenance
STP Grant (VTP 2030)	_	90,000	309 Traffic Impact
SCVWD Storm Water Quality Grant	-	15,000	650 Water Operations
Total Grants	\$ 4,212,125	\$ 5,904,632	

Discretionary Reserves

The schedule below summarized all discretionary funds projected to be available at June 30, 2008. While a large portion of these funds have been placed into separate funds for designated purposes, these monies are available as discretionary funds.

Fund	FY 2005/06	FY 2006/07	FY 2007/08
General Fund	\$ 10,153,598	\$ 9,764,639	\$ 10,123,881
Supplemental Law Enforcement Fund	165,637	94,995	22,099
Community Centers Startup Fund	237,730	156,581	166,893
Employee Assistance Fund*	75,929	35,777	11,029
Park Maintenance Fund	3,793,553	4,209,484	4,328,332
Information Systems Fund*	268,752	138,546	183,035
Building Maintenance Fund*	1,290,987	-	63,580
Building Replacement Fund*	-	1,714,960	1,955,614
Unemployment Insurance Fund*	81,665	116,413	86,173
Workers' Compensation Fund*	760,253	1,097,540	1,326,671
Equipment Replacement Fund*	3,278,976	3,159,918	3,319,889
General Liability Insurance Fund*	902,997	925,728	982,864
Total Discretionary Reserves	\$ 18,465,080	\$ 19,703,740	\$ 22,570,060

^{*}Total amounts in these funds are accumulated through contributions from various funds, including the General Fund. Only those amounts from the General Fund would be available to be transferred back to the general fund. The remaining balances would be credited back to the fund that made the contribution.

General Fund Five-Year Projections

GENERAL FUND BALANCE PROJECTIONS 2004/05 through 2011/12

5/8/2007

This schedule shows that total Fund Balance for the General Fund is projected to increase from \$10.8 million at 7/1/04 to \$11.6 million at 6/30/12. This includes the effect of sales tax revenue from the proposed DiNapoli shopping center and a net \$700,000 per year in additional property taxes, beginning in 2007/08, associated with the planned Redevelopment Agency extension. The projections generally assume, after 2006/07, a 3% increase in revenues and in expenditures. However, property taxes are projected to increase an average of 5% after that. Sales taxes are projected to increase by 3% per year and by additional amounts, beginning in 2007/08, in connection with the DiNapoli shopping center (see footnote (9). This schedule accounts for the increase in property tax revenue equal to the significant annual ongoing vehicle in-lieu loss beginning in 2004/05, and includes the State's shift of \$343,000 per year in property taxes away from Morgan Hill for two years (2004/05 and 2005/06). Projections include Fire Inspection fees that were implemented in 2005/06. The projections do not factor in any new employee positions postions after 2006/07 except for two additional police officers, as of 10/1/07 and 7/1/09, in connection with the opening of the DiNapoli retail center. In addition, for planning purposes, two police officers & one half-time records clerk have been added for blight elimination, financed with transfers in from the Redevelopment Agency, as of July 2007, for a 3 year assignment ending June 2010. Potential future costs for operating a new fire station, City Hall expansion, and expanded parks maintenance are *not* included in costs. However, projected revenues & costs for operating the Outdoor Sports Center have been added beginning in 2007/08.

	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	20011/12
Beginning Balance	10,790,803	9,846,975	<i>10,153,598</i>	9,764,639	10,335,881	10,973,821	11,366,006	11,534,202
Revenues & Trnfrs In	18,338,742	20,411,896	22,579,434	25,469,237	26,652,289	27,675,263	28,502,560	29,557,560
Exps/Trnsfers Out	(19,282,569)	(20,105,273)	(22,968,393)	(24,897,995)	(26,014,348)	(27,283,079)	(28,334,363)	(29,509,940)
Ending Balance	9,846,975	10,153,598	9,764,639	10,335,881	10,973,821	11,366,006	11,534,202	11,581,823
Less:Designations (3)	4,486,656	4,974,288	5,505,587	6,136,912	6,455,189	6,713,189	6,996,263	7,258,959
Undesg Fd Balance	5,360,320	5,179,310	4,259,052	4,198,969	4,518,632	4,652,817	4,537,940	4,322,864

Operating margin: (943,828) 306,623 (388,959) 571,242 637,940 392,185 168,197 47,621

General Fund Projections (continued)

GENERAL FUND BALANCE PROJECTIONS 2004/05 through 2011/12

5/8/2007

REVENUE DETAIL	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	20011/12
Property Tax (1)	2,522,105	2,920,435	3,010,000	3,976,892	4,160,227	4,352,013	4,552,641	4,762,518
VLF In-Lieu Property Tax	1,888,943	2,331,517	2,441,163	2,563,221	2,691,382	2,825,951	2,967,249	3,115,611
RDA Pass-Thru	318,966	325,598	368,621	251,066	263,619	276,800	290,640	305,172
ERAF III Shift Property Tax	(342,961)	(342,960)	-	-	-		-	-
Sales Tax	5,196,224	6,183,959	6,530,000	6,620,000	6,818,600	7,023,157	7,233,852	7,450,868
DiNapoli Sales Tax (9)	.,,	2,,22,,23	-,,	170,000	480,000	672,000	964,000	1,146,970
Transient Occupancy Tax	956,327	1,029,837	1,102,100	1,135,163	1,169,218	1,204,294	1,240,423	1,277,636
Franchise Fees	995,298	1,025,412	1,090,501	1,120,753	1,154,376	1,189,007	1,224,677	1,261,417
Public Safety Sales Tax	241,635	250,426	260,443	268,256	276,304	284,593	293,131	301,924
Property Transfer Tax	469,761	496,474	511,367	526,708	542,509	558,785	575,548	592,814
Total Taxes	12,246,298	14,220,698	15,314,195	16,632,059	17,556,234	18,386,600	19,342,161	20,214,931
Business License	156,710	162,022	166,883	173,040	178,231	183,578	189,085	194,758
Other Permits	42,812	3,092	2,905	4,550	4,687	4,828	4,972	5,121
Total Licenses/Permits	199,522	165,114	169,788	177,590	182,918	188,406	194,057	199,879
Parking Enforcement	13,360	20,354	7,000	7,000	7,210	7,426	7,649	7,879
City Code Enforcement	70,166	123,771	95,000	132,000	135,960	140,039	144,239	148,567
Total Fines/Penalties	83,526	144,125	102,000	139,000	143,170	147,465	151,889	156,445
Total Filles/Ferlances	03,320	144,123	102,000	137,000	143,170	147,403	131,007	130,443
Motor Vehicle Fee (6)	812,983	251,669	215,000	225,000	236,250	248,063	260,466	273,489
Other	245,250	459,628	250,306	269,928	269,000	214,000	220,420	227,032
Total Other Agencies	1,058,233	711,297	465,306	494,928	505,250	462,063	480,885	500,521
City Recreation Programs	5,899	10,923	70,908	78,783	81,147	83,581	86,089	88,672
CCC Classes & Programs	319,376	313,825	141,513	5,560	5,727	5,899	6,076	6,258
Aquatics Center	1,020,690	1,005,986	924,061	1,017,000	1,047,511	1,078,936	1,111,305	1,144,644
Centennial Rec. Center (5)	-	-	1,281,936	2,289,191	2,453,378	2,529,290	2,607,710	2,688,738
Outdoor Sports Center(10)	-	-	-	32,850	42,314	46,440	49,528	53,737
Gen Admin Overhd	1,793,851	1,791,377	1,897,936	1,987,792	2,047,426	2,108,849	2,172,114	2,237,277
Fire Fees	34,774	181,041	203,000	216,000	222,480	229,154	236,029	243,110
Other Charges	264,842	276,735	253,801	322,992	332,682	342,662	352,942	363,530
Total Current Services	3,439,432	3,579,886	4,773,155	5,950,168	6,232,664	6,424,811	6,621,793	6,825,966
Interest Earnings	331,944	371,620	500,000	502,425	532,500	560,000	572,500	577,500
CCC/Gavilan Rent	396,658	418,900	466,949	471,200	485,337	499,897	514,894	530,340
Other Rentals (7)	126,450	145,198	172,979	158,066	159,806	159,950	82,599	5,252
Miscellaneous	64,560	140,313	57,976	22,213	22,880	23,566	24,272	25,000
Total Other Revenue	919,612	1,076,031	1,197,904	1,153,904	1,200,522	1,243,412	1,194,265	1,138,093
Transfer From Park Maint	125,000	125,000	125,000	276,655	277,000	277,000	277,000	277,000
Transfer From Sewer/Water	40,000	61,200	63,036	64,927	66,875	68,881	70,948	73,076
Transfer From Public Safety	175,000	198,262	175,000	175,000	122,000	100,000	100,000	100,000
Transfer From RDA	-			291,347	300,087	309,090	-	-
Transfer Fr Rec Ctrs. St-up		72,713	188,900	50,000	-	-		-
Transfer From Other Funds	52,119	57,570	5,150	63,659	65,569	67,536	69,562	71,649
Total Transfers In	392,119	514,745	557,086	921,588	831,531	822,507	517,509	521,725
TOTAL REVENUES	18,338,742	20,411,896	22,579,434	25,469,237	26,652,289	27,675,263	28,502,560	29,557,560
				,,,		,,200		

General Fund Projections (continued)

GENERAL FUND BALANCE PROJECTIONS 2004/05 through 2011/12

5/8/2007

29,509,940

28,334,363

EXPENDITURES (4):	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	20011/12
City Council	259,546	248,094	282,823	304,689	315,670	327,164	339,207	351,832
City Clerk	349,774	326,738	368,740	333,334	424,565	382,583	461,082	412,318
City Attorney	1,061,611	785,267	601,502	577,191	595,768	615,029	635,006	655,735
City Manager	382,190	508,149	385,118	499,918	516,510	533,759	551,701	570,374
Recreation	361,732	311,517	503,835	759,473	786,500	813,662	841,996	871,571
Community & Cultural Cente	1,036,466	1,155,011	1,076,055	810,570	839,667	867,364	896,144	926,063
Aquatics Center	1,426,151	1,356,989	1,374,537	1,366,126	1,411,814	1,456,593	1,502,957	1,550,980
Centennial Rec Center (5)	-	72,713	1,655,125	2,377,307	2,453,378	2,529,290	2,607,710	2,688,737
Outdoor Sports Center(10)	-	-	-	67,693	90,858	94,681	98,422	102,087
Human Resources	488,770	466,130	487,833	535,625	554,024	572,440	591,588	611,508
Finance	895,496	942,628	984,948	1,076,139	1,118,767	1,158,228	1,199,464	1,242,585
Police	7,852,701	8,581,142	9,400,508	10,305,001	10,678,678	11,178,041	11,252,222	11,646,992
Police Debt Serv (2)	57,299	196,094	301,989	212,323	103,969	203,810	203,568	203,569
Fire (8)	4,194,484	4,361,361	4,554,405	4,868,611	5,204,697	5,569,026	5,958,858	6,375,977
Cable TV	43,503	31,445	37,767	28,674	29,569	30,494	31,452	32,442
Park Maintenance	685,847	651,996	728,950	742,935	767,915	793,914	820,988	849,201
Total Department Exp	19,095,569	19,995,273	22,744,135	24,865,609	25,892,348	27,126,079	27,992,363	29,091,970
Transfers Out:								
General Plan Update	9,000	10,000	17,258	22,386	10,000	10,000	10,000	10,000
Information Services	49,025	-	-	-	-	-	-	-
Street Operations	-	_	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fee Funds			.00,000	72,000	180,000	272,000	464,000	546,970
Recreation Ctrs Start-up(11)	100,000	100,000	100,000	50,000	50,000	-	-	-
Other	28,976	-	7,000	-	-	_	_	_
Total Transfers Out	187,000	110,000	224,258	244,386	340,000	382,000	574,000	656,970
Calary Cavings				(212,000)	(210 000)	(335 000)	(333 000)	(220,000)
Salary Savings			•	(212,000)	(218,000)	(225,000)	(232,000)	(239,000)

(1) Property tax revenues for 2007/08 through 20010/11 are higher because Redevelopment Agency boundaries shrunk with RDA extension.

24,897,995

26,014,348

27,283,079

(2) Police facility debt service reflects the portion to be paid by the General Fund.

19,282,569

TOTAL EXPENDITURES

(3) Beginning in 2004/05, the General Fund target reserve has been established as 25% of estimated revenues, excluding transfers in.

22,968,393

- (4) Expenditures for years through 2006/07 include amounts expended for prior year carry-over encumbrances and rebudgeted projects.
- (5) Centennial Recreation Center activities are assumed to break even as of 3rd fiscal year beginning 7/1/08.

20,105,273

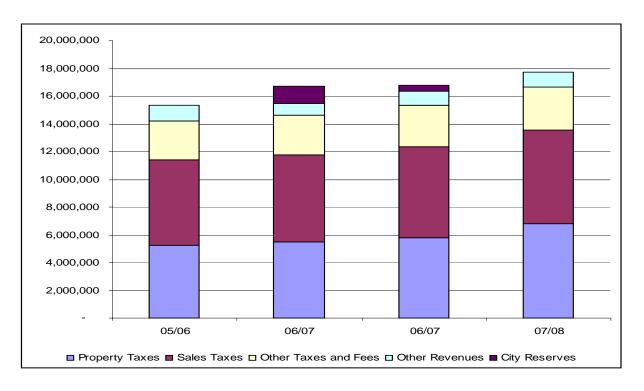
- (6) A one-time 2003/04 loss in Motor Vehicle In-Lieu Fees, amounting to \$592,115 shifted to the State, was repaid to the City in 2004/05.
- (7) Other Rentals income assumes that Morgan Hill Unified School District continues to lease space from the City through December 2010.
- (8) Projected Fire expenditures assume that costs annually increase by 7% per year for the period 10/1/08 through 6/30/12.
- (9) Projected net sales taxes for the proposed DiNapoli center near Cochrane road and Highway 100 were calculated as follows:

	2007/08	2008/09	2009/10	2010/11	2011/12
Total net local sales tax generated	170,000	480,000	672,000	964,000	1,146,970
Less: allocations to capital project funds	(72,000)	(180,000)	(272,000)	(464,000)	(546,970)
Net sales tax revenue available	98,000	300,000	400,000	500,000	600,000

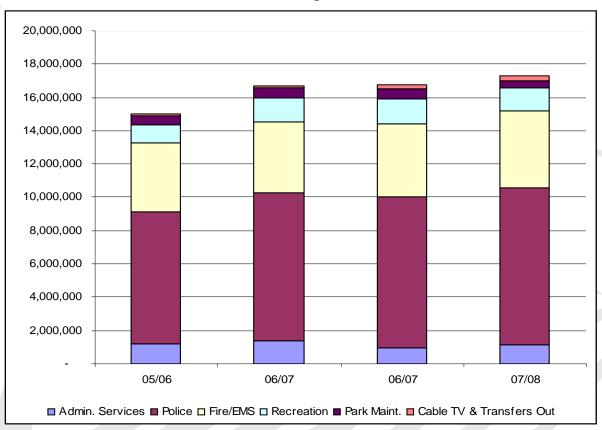
⁽¹⁰⁾ The first phase of the Outdoor Sports Center is assumed to begin operations on October 1, 2007.

^{(11) \$200,000} of transfers out to Rec. Centers Start-up Fund for start-up connected with Phase 2 of Outdoor Sports Center Master Plan.

General Fund Discretionary Resources

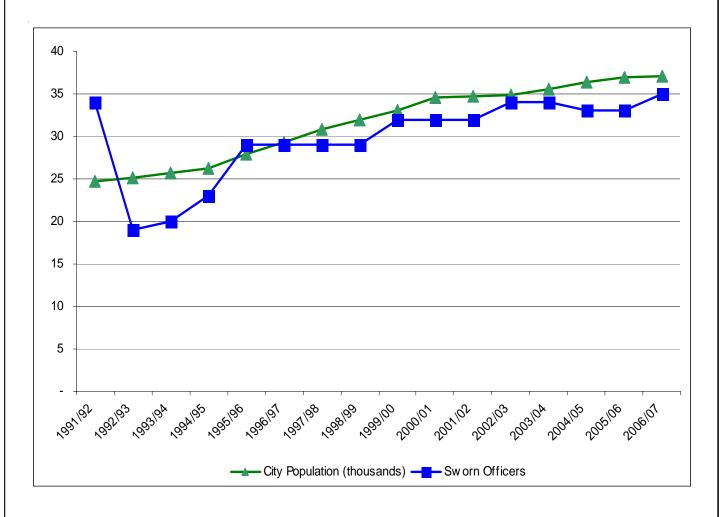


Use of GF Discretionary Resources



Police Staffing History

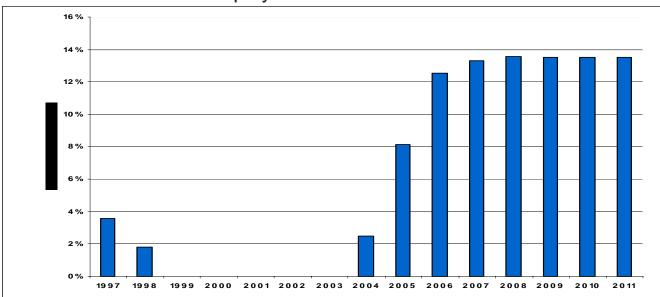
Sworn officers per thousand population



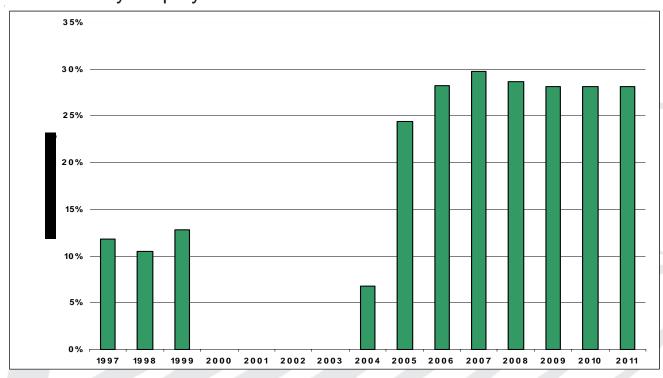
Public Employees Retirement System (PERS) Costs

The following charts present the rate charged to the City of Morgan Hill for CalPERS retirement benefits of City employees. The first chart is for general government employees. The second chart is for public safety employees, primarily police officers.

General Government Employees



Public Safety Employees



The City's 2006 Carbon Footprint

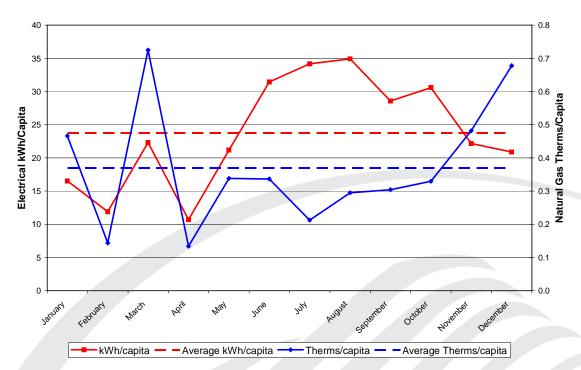
Special Analysis: The City's 2006 Carbon Footprint

There is now widespread acceptance that human activities are impacting the global climate and that the changes to the global climate are likely to have a significant and farreaching impacts. California's recently adopted law, AB 32, makes reduction in carbon emissions the official law of the land.

The City recognizes that energy consumption is the primary way in which City operations contribute to climate change. With this in mind, the City has engaged in a variety of investigative efforts to identify opportunities that the City has to reduce its consumption of energy and consume energy from less-polluting technologies like soar, wind, and biomass.

This special analysis section is the city's initial attempt to quantify its current contributions to this global problem and establish a baseline from which the City can measure improvements in future years. The following chart depicts the montho7y energy consumed by the entire range of City government operations – including utilities, buildings, and street lights – during the 2006 calendar year

Citywide Energy Use Per Capita



Carbon Calculator

Using the protocol established by Sustainable Silicon Valley, the City's energy consumption can be converted into Carbon Dioxide (CO₂) emission using the following factors.

Electricity 0.57 lbs. of CO₂ per KWH of electricity

Natural Gas 11.64 lbs. CO₂ per therm Gasoline 19.43 lbs. per gallon 21.05 lbs. per gallon

The following table describes the "Carbon Footprint" of the entire City government operations in calendar year 2006.

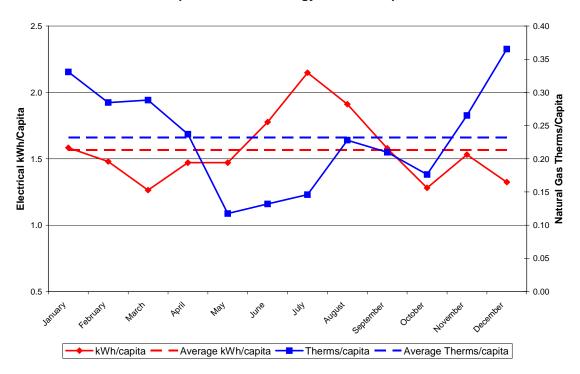
Annual CO ₂ Footprint	Value	Units	CO ₂ lbs.	CO ₂ lbs./Capita
Electricity	10,583,835	kWH	6,032,786	162.6
Natural Gas	164,817	Therms	1,918,470	51.7
Gasoline	52,566	Gallons	1,021,357	27.5
Diesel	335	Gallons	7,052	0.2
Total			8,979,665	242.0

Since the vast majority of the electricity consumed by the City operations is associated with the delivery of potable water to local customers, the City has installed more efficient equipment for water pumping and encourages customers to conserve. Nonetheless, meeting demand for water is a primary services that the City provides and the energy required to do so will likely dominate the City's energy consumption profile indefinitely.

There are greater opportunities for reducing the City's energy consumption, however, at the City's various buildings and recreation centers. With this in mind, the consumption for these buildings is described individually in order to create an opportunity for real and measurable change to be recorded and presented to the residents and businesses of Morgan Hill.

Aquatic Center Energy Usage – 2006

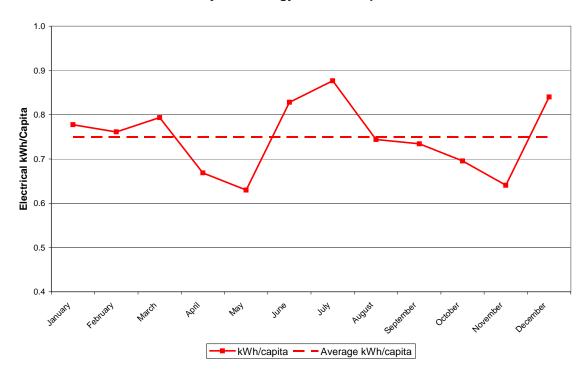
Aquatics Center Energy Use Per Capita



Annual CO ₂ Footprint	Value	Units	CO ₂ lbs.	CO ₂ lbs./Capita
Electricity	698,080	kWH	397,906	11
Natural Gas	103,159	Therms	1,200,771	32
Total			1,598,677	43

City Hall Energy Use - 2006

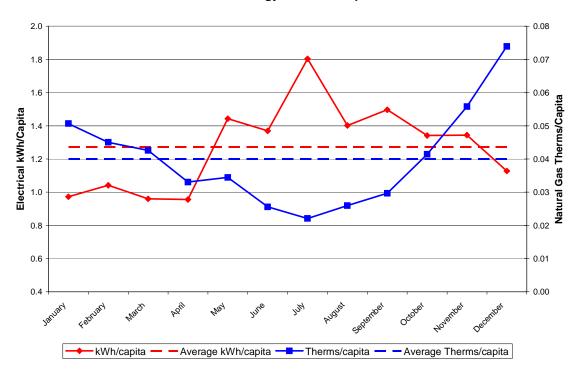
City Hall Energy Use Per Capita



Annual CO ₂ Footprint	Value	Units	CO_2 lbs.	CO ₂ lbs./Capita
Electricity	698,080	kWH	397,906	11
Natural Gas	103,159	Therms	1,200,771	32
Total			1,598,677	43

Community and Cultural Center Energy Use - 2006

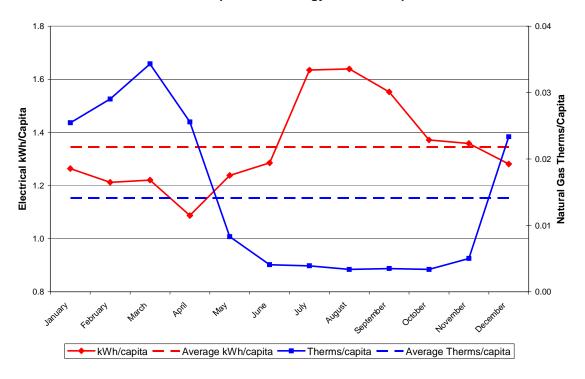
CCC Energy Use Per Capita



Annual CO ₂ Footprint	Value	Units	CO ₂ lbs.	CO ₂ lbs./Capita
Electricity	565,920	kWH	322,574	9
Natural Gas	17,812	Therms	207,332	6
Total			529,906	15

Police Department Energy Use - 2006

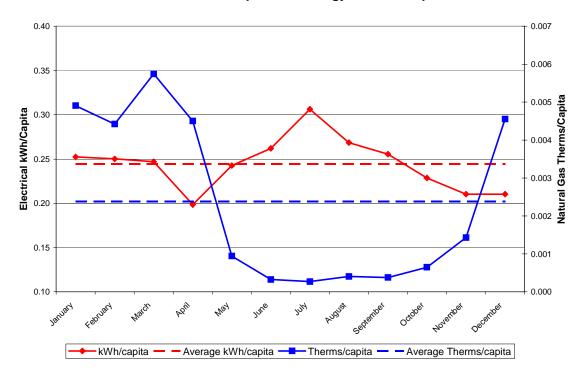
Police Department Energy Use Per Capita



Annual CO ₂ Footprint	Value	Units	CO_2 lbs.	CO ₂ lbs./Capita
Electricity	565,920	kWH	322,574	9
Natural Gas	17,812	Therms	207,332	6
Total			529,906	15

Public Works Energy Use - 2006

Public Works Depatment Energy Use Per Capita



Annual CO ₂ Footprint	Value	Units	CO ₂ lbs.	CO ₂ lbs./Capita
Electricity	108,760	kWH	61,993	1.7
Natural Gas	1,058	Therms	12,315	0.3
Gasoline	23,965	Gallons	465,640	12.6
Diesel	335	Gallons	7,052	0.2
Total			547,000	14.8

Relationship With Other Agencies

The City of Morgan Hill and the Redevelopment Agency of the City of Morgan Hill partner with other agencies/entities in order to provide, facilitate or otherwise further public purposes. Those agencies that are a component unit of the City are reported in the City's annual financial statements. Others do not meet the criteria for reporting as established by Generally Accepted Accounting Principles. However, the City believes the following list, and definition of terms, may be helpful to the readers of the budget document in understanding the various relationships in which the City and Agency engage.

Joint Powers Authority

Morgan Hill Corporation Yard Commission: A joint powers authority between the Morgan Hill School District and the City to facilitate the sharing and maintenance of public facilities.

South County Regional Wastewater Authority: A joint powers authority between the City of Gilroy and the City of Morgan Hill for the sharing of wastewater transport and treatment.

Association of Bay Area Governments: A joint powers authority of multiple bay area cities to provide efficient and effective liability insurance pools.

Local Agency's Worker's Compensation Excess Liability: A joint powers authority of multiple bay area cities and districts to obtain cost effective excess worker's compensation insurance.

<u>California Disaster and Civil Defense</u> Mutual Aid: Disaster assistance.

<u>Employee Relations Service</u>: Sharing of information and studies regarding recruitment, wages and benefits.

Associated Non-Profit Groups

The following non-profit groups provide business and community services within the City of Morgan Hill. The City and Agency provide financial support (contributory agreements) to these groups to assist with community needs.

Catholic Charities
Community Solutions
Emergency Housing Consortium
First Community Housing
Independence Day, Inc
Joint Venture Silicon Valley
Housing Trust of Santa Clara County
Live Oak Adult Day Services
Morgan Hill Chamber of Commerce
Morgan Hill Downtown Association
Project Sentinel
Santa Clara Association of Cities
South County Housing Corp
Second Harvest Food Bank
South Valley Day Worker Center

Redevelopment and Housing Authorities

Redevelopment Agency of the City of Morgan Hill: Provides community improvements, services to businesses, economic development and low income housing and housing rehabilitation.

Relationship With Other Agencies (continued)

Special Districts

Santa Clara County Central Fire District: Provides fire service and emergency response to a defined geographical area which includes the City of Morgan Hill.

Morgan Hill Wastewater Financing Authority: To facilitate the issuance of debt for improvements to wastewater system.

Morgan Hill Financing Authority: To facilitate the issuance of bonds for reassessment of the Morgan Hill Ranch Assessment District 1994-I and Madrone Business Park Assessment District.

Lease Agreements with Zero or Nominal Lease Payments

Go Kids: \$1.00 per year lease for a portion of Galvan Park to operate a day care facility for the benefit of low and moderate income households.

Morgan Hill Post No. 444 American Legion: Free and exclusive use of one community meeting room at 17666 Crest Avenue.

<u>Santa Clara County</u>: \$1.00 per year lease for 6 acres for construction of a court house and adjoining office facilities.

South County Housing: Three \$1.00 per year leases for property providing single and multi-family residences, commercial space and day care facilities.

Woodland Estates: \$1.00 per year lease payment for open space near Llagas Creek in the Woodland Estates neighborhood. City provides maintenance and upkeep of property.

<u>YMCA of Santa Clara County</u>: \$1.00 per year lease payment for facilities to operate youth and senior centers.

Contractual Arrangements

YMCA of Santa Clara County: The City and the YMCA have a contractual arrangement for the joint operation of the Centennial Recreation Center located in Morgan Hill.

Definition of Terms

Joint Powers Authority: Agency established by government entities to combine the authority of individual entities to meet a common objective or provide a common service

Contributory Agreement: Agreement between a government and a private organization, usually a *non-profit* group, where the government agrees to financially contribute money or facilities to satisfy the needs of the community.

Special Districts: Single purpose districts that are not tied to a city boundary, but to an area served. They have taxing authority for specific purposes within the geographical boundaries. The Board of Directors is elected by the public.

Sustainable Budget Strategy

PRINCIPLES TO GUIDE THE SUSTAINABLE BUDGET STRATEGY

On February 18, 2004, the City Council adopted the following principles to guide the Sustainable Budget Strategy:

- 1. Critical services should be maintained to the greatest extent possible.
- 2. Resources should be allocated to the highest priority services.
- 3. No city services or functions should be exempt from evaluation.
- 4. "Across the Board" approaches shall be avoided because they are not aligned with the Council's and community's priorities.
- 5. Reductions in service should position the City to take advantage of economic recovery.
- 6. Budget cuts should be ongoing and not simply "one time only."
- 7. Council should commit to support employees during the transition, and assist those who may be adversely impacted.
- 8. Employees and their recognized bargaining units should be actively involved in developing options and implementing the transition.
- 9. The City should continue to invest in building organizational capacity by supporting training and employee development.
- 10. Community wide tax resources should be allocated first to support community wide services.
- 11. Special services designed for only a few should be paid for by user charges and fees.
- 12. Administrative and operational efficiencies should be maximized before pursuing new tax revenue.
- 13. Reserves and one time revenues should be used first to invest in capital outlay items that could reduce long range operating costs and, thereafter, fund transition expenses.
- 14. New services should not be added nor existing services expanded unless they are highly valued by the community and there is a willingness to pay for them.
- 15. There should be regular monitoring of financial performance and opportunities to make mid-course corrections as warranted.
- 16. City policies that may inhibit economic development, especially new retail development, should be reviewed regularly and modified.

